

The general and summarized information related to the activities pursued by Anima Educação until this date should not be construed as a share acquisition invitation, offer or request. This presentation may contain statements that merely express the expectations of the Company's management, as well as forecasts of future and uncertain events. Such expectations and/or forecasts involve risks and uncertainties, consequently decisions related to the acquisition of the Company's shares should not be based on them



### ✓ First steps of a long term journey

### √ Top line growth

- Student base: 99 thousand students (+3.8%)
- Intake: +17.8% (+7.8% organically)

### ✓ Enabling the quality choice

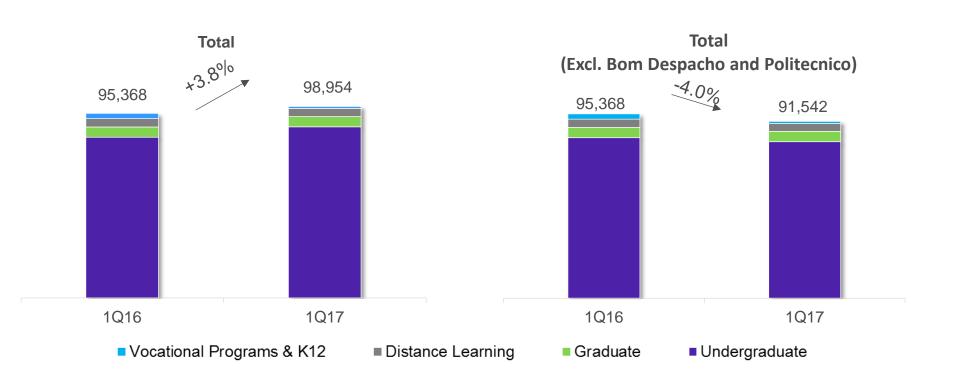
- Intake: +41% of out-of-pocket students
- Improvement in our dropout rates (-3.7pp)

### ✓ Gross margin growth and value creation through acquisitions

- Average ticket increase (+6.2%)
- Gross margin (+2.1pp) and operating result improvement (+1.2pp)
- Positive Cash Flow Generation (R\$19.4 million)
- √ ROIC Improvement (16%, +2pp)

# Education

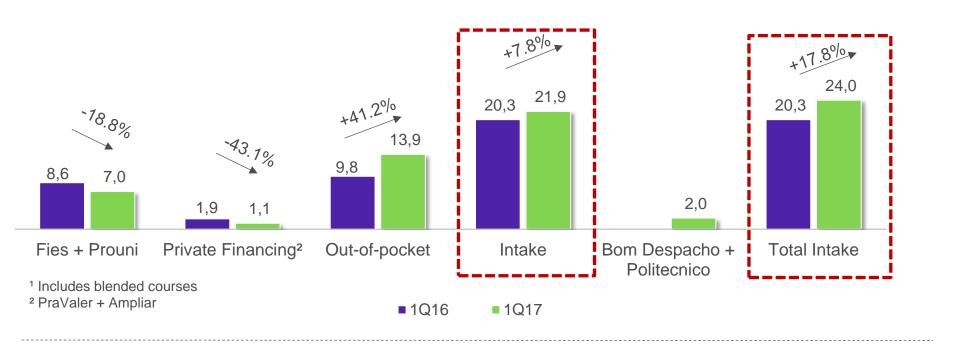


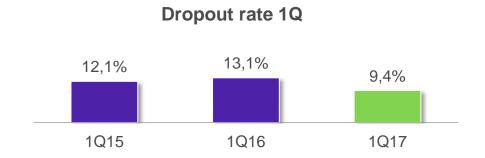


<sup>&</sup>lt;sup>1</sup> Acquisitions includes Una Bom Despacho (Jul-16) and Instituto Politecnico (Out-16)

## **Undergraduate**<sup>1</sup> – Intake and Dropout



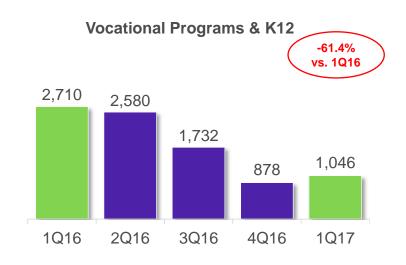




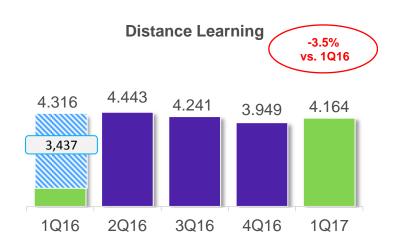
### **Student Base**











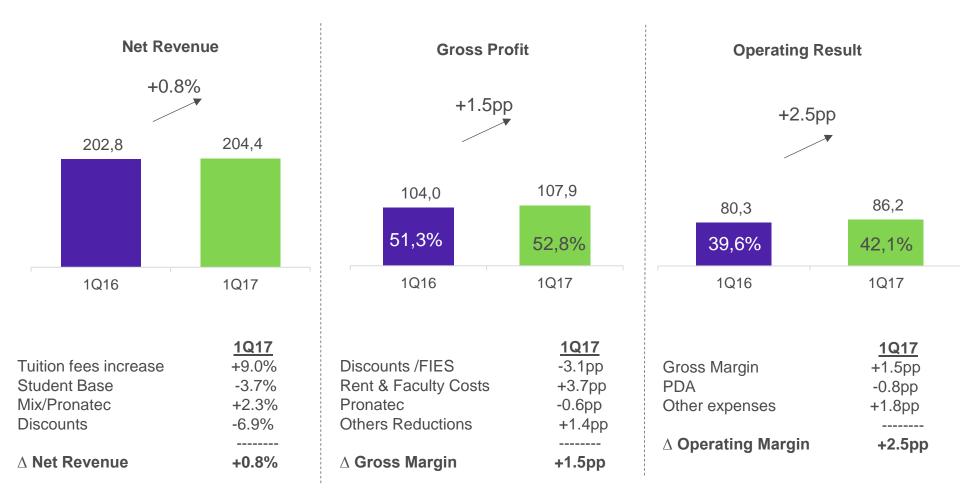
4Q16 - Inst. Politécnico



# **Financial Performance**

## Financial Performance – Education Ex. Acquisitions<sup>1</sup>



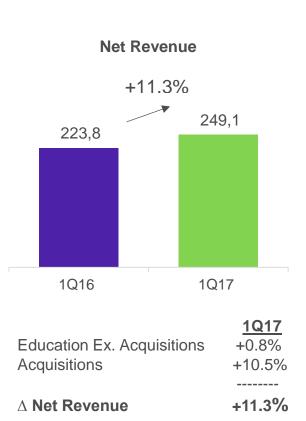


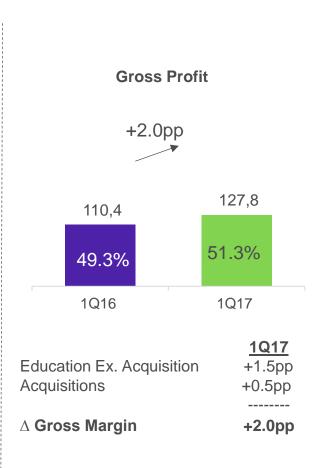
<sup>&</sup>lt;sup>1</sup> Includes: Una, Unimonte, Unibh and São Judas. Acquisitions: Sociesc (Feb-16), Una Bom Despacho (Jul-16) and Instituto Politecnico (Out-16)

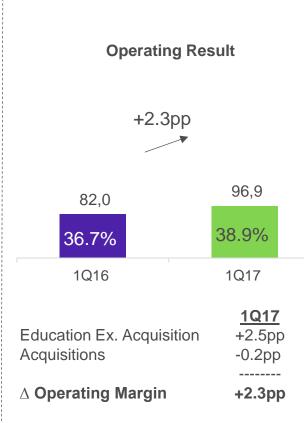
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## **Financial Performance - Education**



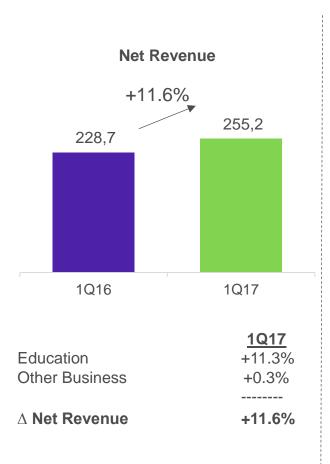




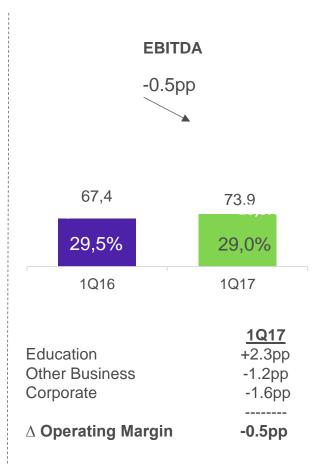


### **Financial Performance - Consolidated**

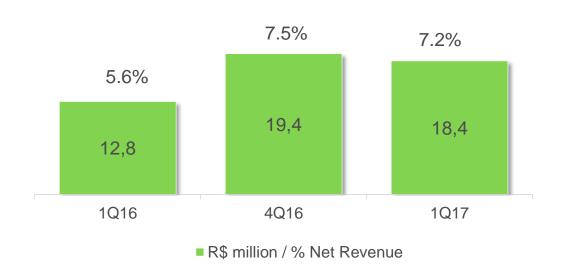












- ✓ Centralization of certain areas since 2H16
- ✓ Reversal of provision for variable compensation in 1Q16
- ✓ Reinforcement of the commercial area and the quality and performance management area



R\$ (million)	EBITDA
Kφ (IIIIIIOII)	1Q17
Restructuring Expenses	1.4
Account Receivables Adjustments - FIES	(0.9)
Total Non Recurring Items	0.6

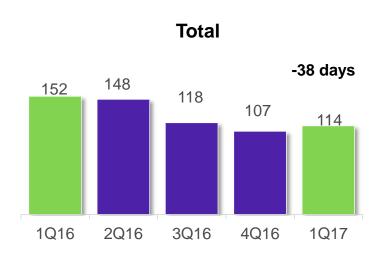
#### ✓ Restructuring:

- i) R\$1.0 million: Increase in severance pay of professors and administrative staff;
- ii) R\$0.4 million: Integration of the new acquisitions from 2016.
- ✓ Adjustment to present value of FIES without cash effect.



# Accounts Receivable

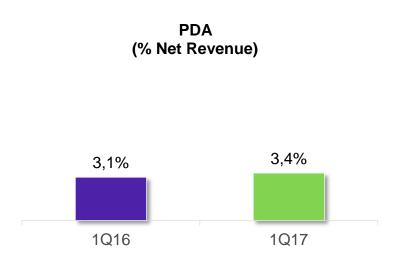


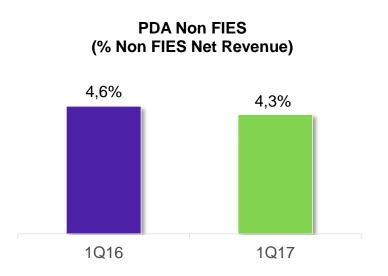






## **Education**



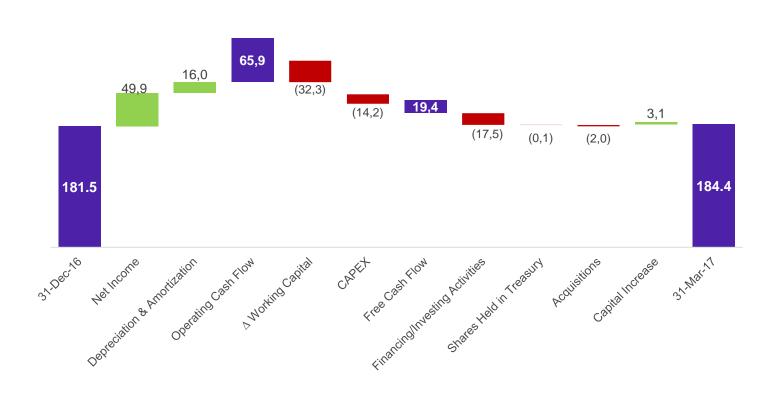


- ✓ Increase in the level of provision was already done during 2016
- ✓ Change in mix between FIES and non-FIES



# Cash Flow





<sup>&</sup>lt;sup>1</sup> Operating Cash Flow= Net Income + Depreciation & Other non-cash adjusted

<sup>&</sup>lt;sup>2</sup> Free Cash Flow= Operating Cash Flow – Working Capital – Capex



R\$ (million)		Consolidated Ânima		
	MAR 17	MAR 16	DEC 16	
(+) Cash and Cash Equivalents	184.4	150.1	181.5	
Cash	28.4	24.5	39.6	
Financial Investments	156.1	125.6	141.9	
(-) Loans and Financing <sup>1</sup>	388.1	380.5	400.3	
Short Term	137.0	143.0	137.2	
Long Term	251.0	237.5	263.1	
(=) Net (Debt) Cash <sup>2</sup>	(203.6)	(230.4)	(218.8)	
(-) Other Short and Long Term Obligations	79.7	32.7	78.7	
(=) Net (Debt) Cash <sup>3</sup>	(283.3)	(263.1)	(297.5)	

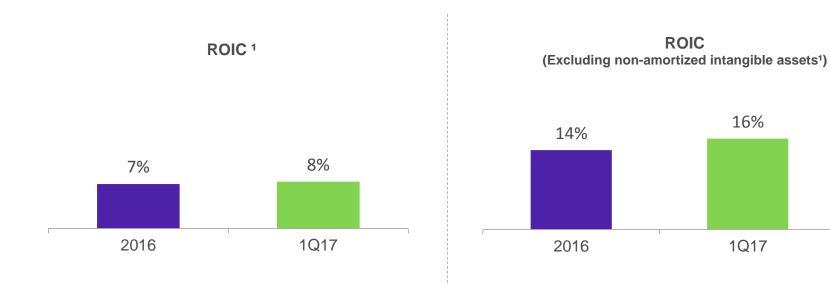
<sup>&</sup>lt;sup>1</sup>Net of swap adjustment

✓ Net Debt / EBITDA: 1,8x (LTM)

<sup>&</sup>lt;sup>2</sup> Considering financial debt (bank loans) only.

 $<sup>^{\</sup>rm 3}$  Including obligations related to tax debt and acquisitions payables.





Invested Capital = net working capital + long-term FIES accounts receivable + net fixed assets

EBIT 2016 adjusted for HSM Impairment

<sup>&</sup>lt;sup>1</sup> ROIC = LTM EBIT \* (1- effective income and social contribution tax rate) ÷ average invested capital

- ✓ We began the year with firm steps and in the right direction
  - Improvement of operational metrics
- ✓ Results showing improvements more clearly
  - Commercial reorganization: organic growth
  - Margin improvement: cost and organizational structure optimization
  - Integrations: synergies
- ✓ First steps of a long term journey...

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# Thank You